Social accountability in health professionals' training



With the 100th anniversary of Flexner's seminal report on medical education,¹ *The Lancet* published guidelines by a global independent Commission that aimed to establish a 21st-century vision for the education of health professionals.² As young doctors, we applaud the Commission for moving beyond professional silos to new models of interprofessional collaboration. But there should be more emphasis on service and social mission in health professionals' training.

WHO defines the social accountability of medical training as "the obligation to direct their education, research and service activities towards addressing the priority health concerns of the community, region and/or nation that they have a mandate to serve". Students entering the health professions have strong ideals that must be fostered during training and sustained within systems that encourage us to be change-agents in local and global contexts. Such education must go beyond care for the individual to instill the importance of community advocacy and the ethic of practising in areas of the greatest need.

Unfortunately, that goal is far away. Economic factors, such as the high cost of medical education and the commoditisation of health care, have disincentivised practitioners from entering much-needed primary care. In developed countries, underserved areas lack providers; in developing countries, the brain drain has resulted in far worse shortages. Moreover, the existing education that places disproportionate focus on basic science unbalances the curriculum, with over 90% of students reporting that they are not sufficiently trained in public health and problems facing their community.⁴ As students go through training, idealism erodes, with an accompanying decline in service orientation and empathy for patients.⁵

The centennial of Flexner's report is the time to make bold changes and redirect the focus of health professionals' education towards social accountability. Using the training of doctors as our example, we propose five steps for every medical school and health-professional training programme to help align their training with societal need.

First, an explicit social mission needs to be established. A recent report on US medical schools showed that having social accountability as the

guiding principle affected every step of training, from recruitment to curriculum to career.⁶ Regulatory bodies should measure social accountability as a metric for excellence and accreditation.⁷

Second, community learning and service should be integrated into the curriculum. Students who spend more time in community settings have a much higher rate of returning there to practise.⁸ For doctors to truly advocate for their communities, an irreplaceable part of training needs to be understanding and addressing community concerns.

Third, the importance of primary care deserves particular emphasis. Although the centrality of primary health care has been recognised since the declaration of Alma-Ata over 30 years ago, too few young doctors are entering primary care. Some institutions, such as the Walter Sisulu Medical School in South Africa, teach first-year students to incorporate community-oriented primary care principles by visiting family homes, traditional healers, and community health centres. Most graduates are practising primary care in rural and peri-urban areas.⁹

Fourth, there needs to be a service option in exchange for free medical education. The concept of debt repayment in exchange for service has existed in virtually every country as compulsory national service or loan repayment options.¹⁰ Early data from compulsory programmes in 70 countries showed promising results.¹¹ One example is Cuba's Latin American School



Published Online April 7, 2011 DOI:10.1016/S0140-

6736(10)62314-8

of Medicine that has recruited tens of thousands of students from marginalised communities in 29 countries to study medicine for free. ¹² This programme provides an important model for training a health workforce to serve communities most in need.

Fifth, young doctors need to be engaged in social accountability throughout medical training: altruism should not stop on the day of graduation. Postgraduate programmes should help young doctors to identify mentors who can serve as role models for social responsibility and guide trainees to careers in public service.

Flexner's report¹ is memorialised as a call to integrate science into medical education, and the Commission's report builds on his legacy to call for interprofessional training. What we propose is more fundamental reform rooted in the meaning and purpose of the health professions. Our five proposals will hopefully lead to the kind of physician that Flexner would have wanted. A critical section of his report that is routinely overlooked is his emphasis on a physician's social contract and the importance of commitment to society.¹ Like Flexner, we believe that service is the highest calling of our profession. We strive towards the vision of health professionals as socially accountable change-agents, and urge all those involved in the 21st-century education of health professionals to do the same.

*Leana S Wen, S Ryan Greysen, Daniel Keszthelyi, Julio Bracero, P D G de Roos

Harvard Affiliated Emergency Medicine Residency, Brigham and Women's Hospital/Massachusetts General Hospital, Boston, MA 02115, USA (LSW); Yale University School of Medicine, New Haven, CT, USA (SRG); Maastricht University Medical Center, Maastricht, Netherlands (DK); St Luke's Episcopal Hospital, Ponce, Puerto Rico (JB); and Ter Gooi Ziekenhuis, Blaricum, Netherlands (PDGdeR)

Wen.Leana@gmail.com

We declare that we have no conflicts of interest.

- 1 Flexner A. Medical education in the United States and Canada: a report to the Carnegie Foundation for the advancement of teaching. 1910. http://www.carnegiefoundation.org/sites/default/files/elibrary/ Carnegie_Flexner_Report.pdf (accessed Dec 12, 2010).
- Frenk J, Chen L, Bhutta ZA, et al. Health professionals for a new century: transforming education to strengthen health systems in an interdependent world. *Lancet* 2010; 376: 1923–58.
- 3 Division of Development of Human Resources for Health, WHO. Defining and measuring the social accountability of medical schools. 1995. http:// whqlibdoc.who.int/hq/1995/WHO_HRH_95.7.pdf (accessed Dec 12, 2010).
- 4 Agrawal JR, Huebner J, Hedgecock J, Sehgal AR, Jung P, Simon SR. Medical students' knowledge of the US healthcare system and their preferences for curricular change: a national survey. Acad Med 2005; 80: 484–88.
- 5 Hojat M, Mangione S, Nasca TJ, et al. An empirical study of decline in empathy in medical school. Med Educ 2004; 38: 934-41.
- 6 Mullan F, Chen C, Petterson S, et al. The social mission of medical education: ranking the schools. Ann Intern Med 2010; 152: 804–11.
- 7 Boelen C, Woollard B. Social accountability and accreditation: a new frontier for educational institutions. Med Educ 2009; 43: 887–94.
- 8 Rabinowitz HK, Diamond JJ, Markham FW, Hazelwood CE. A program to increase the number of family physicians in rural and underserved areas: impact after 22 years. JAMA 1999; 281: 255–60.
- 9 Toward Unity for Health Network. Reassessment report for renewal membership. April, 2006. http://www.the-network.org/reassessment/ files/95000b.doc (accessed Dec 12, 2010).
- 10 Council on Graduate Medical Education. Eighteenth report: new paradigms for physician training for improving access to healthcare. September, 2007. http://www.coqme.gov/18thReport/default.htm (accessed Dec 12, 2010).
- 11 Frehywot S, Mullan F, Payne PW, Ross H. Compulsory service programmes for recruiting health workers in remote and rural areas: do they work? Bull World Health Organ 2010; 88: 364–70.
- 12 Huish R. Going where no doctor has gone before: the role of Cuba's Latin American School of Medicine in meeting the needs of some of the world's most vulnerable populations. Public Health 2008; 122: 552–57.